



BEHAVIOUR POLICY

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I Introduction

Northern Education Trust Academies have at their heart a firm commitment to putting the needs of 'Students First'. Policies and practice promote an environment conducive to learning, ensuring high achievement for all young people, irrespective of their differing needs. Students are asked to:

- Arrive in the Academy and at lessons punctually and be prepared to learn. Any student who arrives late to the Academy or lessons may be required to undertake after Academy detention.
- Bring appropriate equipment such as: Planner, pen, pencil, ruler, calculator, PE kit and any other necessary equipment, a suitable bag to carry books and any equipment needed during the Academy day. **Any student failing to bring appropriate equipment may be required to undertake after Academy detention.**
- Wear the Academy uniform correctly; **the Local Governing Body has updated the North Shore Academy Uniform Policy as an addendum to this policy (see appendix I I)**. Noticeable make-up is not allowed. Any make-up must be discrete. The decision as what qualifies as discrete rests with the Principal and Executive Principal of the individual Academy. Jewellery, other than a watch, is not allowed. Smart watches are not allowed. **Any student failing to wear the Academy uniform correctly may be required to undertake after Academy detention.**
- All students are expected to be polite, courteous, respectful to everyone on the Academy site and to comply with reasonable requests or instructions made by staff on the first time of asking.
- Students are expected to have regard for their own safety and that of others.
- The Academy provides a secure and safe environment for students who are expected to remain on site throughout the Academy day and leave promptly at the end of the day unless engaged in enrichment activities.

The Local Governing Body believes that students should be encouraged to adopt behaviour that supports learning and promotes good relations. Poor behaviour and low level disruption threaten the rights of young people to an effective education and can lead to people feeling unsafe, bullied, intimidated, or threatened.

This Behaviour Policy seeks to encourage young people to make positive choices and re-enforces those choices through praise and rewards: this is closely linked to the Academy's' individual student tracking via 'Steps to Success', 'Tutor Groups', and 'Pledges'. The Local Governing Body recognises that even when encouraged to make the right choice, some students will occasionally make choices that threaten their own learning or that of others. A series of strategies will then need to be used to bring about changes to these behaviours. The aim of these strategies is to encourage students to comply with the Academy rules and re-engage with learning. In some circumstances, the Local Governing Body and Principal will need to act to ensure that the behaviour of a minority does not undermine the education of the majority or threaten the well-being of others, the Academy, or its community: this may result in exclusion.

It should be noted that the term 'Principal' used in this policy may also include (in addition to the Academy Principal) Head of College, Acting Principal, Executive Principal or Chief Executive Officer.

Please note that the Northern Education Trust Academies Behaviour Policy makes reference throughout to the following DfE documents:

- 1 Exclusion from maintained schools, Academies and pupil referral units in England 2012;
- 2 The School Discipline (Pupil Exclusions and Reviews) (England) Regulations 2012;
- 3 Preventing and Tackling Bullying. Advice for Headteachers, staff and governing bodies;
- 4 DfE and ACPO Drug Advice for Schools;
- 5 Use of Reasonable Force;
- 6 Behaviour and Discipline in Schools;
- 7 Screening, Searching and Confiscation;
- 8 Ensuring Good Behaviour in Schools; and
- 9 DfE dealing with allegations of abuse against teachers and other staff.

All documents should be read in conjunction with this policy. NET reserves the right to apply the above DfE guidance and any future changes to statutory regulations in full.

2 Rewards

Northern Education Trust Academies recognise the importance of the use of rewards to motivate students and as recognition of students whose effort meets our expectations. There are many ways students are praised and rewarded, for example:

- The use of Steps to Success - all students receive a Steps to Success report every half term which includes recognition of effort. This is sent home to parents and students whose effort is particularly high, are invited to celebrate at an event hosted by the principal of the academy.
- Graduation – students whose effort is as good as we expect throughout key stage 3 take part in a graduation ceremony; recognition of their positivity and focus. Parents and students are invited to celebrate this with graduates.
- Prom – students reaching the end of year 11 whose effort has met our expectations will be invited to attend the school prom.

3 Behaviour Management System

‘Consequences of Behaviour’ is designed to give students choices. Its principle role is to support learning by tackling and dealing with low level disruptive behaviour, i.e. behaviour that undermines the student’s own learning or that of others. If unchecked this sort of behaviour wrecks lessons and undermines the authority of the teacher. ‘Consequences’ is not a replacement for good classroom management techniques and will not compensate for poor teaching and/or unstructured lessons.

‘Consequences’ works in conjunction with the Inclusion Tracker, a progressive system of structured intervention designed to address underlying causes of poor behaviour and disengagement wherever possible. The Inclusion Tracker is a preventative mechanism which enables academies to target intervention for those students who have been identified as losing too many days of learning or are at risk of being permanently excluded. It sets in motion a systematic programme of intervention for students accruing C5s, C6s and/or Fixed Term exclusions. Each of these is equivalent to a set tariff (C5 = 5, C6 = 10, Fixed Term Exclusion = 10). There are 3 Levels within the Inclusion Tracker and the accumulation of points for a student signifies the movement from one level to the next which increases the intensity of the monitoring and intervention.

When a student is first issued with a C5, C6 or Fixed Term exclusion they are immediately placed onto the Inclusion Tracker which is kept up to date by the Consequences Gatekeeper and Progress

Leaders and is monitored closely by the Inclusion Team. Any resulting impact of the intervention is also recorded on the Tracker giving a personalised profile of an individual student.

The Inclusion Co-ordinator will become involved in the intervention with students who are accruing points by receiving several C5s or C6s or Fixed Term exclusions or a combination of all three. Various strategies will be used depending on who the student is and what their needs are (see Appendix B)

The Vice Principal - Deep Support has an overview of the progress of these students with regular feedback from Learning Managers and the Inclusion Team at the weekly Inclusion Team meetings. It is also their responsibility to keep the Senior Leadership Team informed of the progress of students on the Inclusion Tracker.

The Local Governing Body is keen to ensure a fine balance is met, between the use of fixed term exclusions to deal with persistent disruption, and their impact on the individual's ability to re-engage with their learning.

For this reason, the Local Governing Body has elected to use a maximum fixed term exclusion period under the Consequences system of 5 days for any single incident in the process, recognising that the Inclusion Tracker runs in conjunction with these.

The following tables are to be used as GUIDANCE for Principals only. They present a model that increases, over time, the length of exclusions in order to reflect the continuing failure of a student to adhere to the academy's rules. A Principal retains full authority to vary the length of any exclusion, C6 or FT, at any time however no student will receive greater than 45 days' exclusion in any one academic year without being permanently excluded for persistent disruption and defiance. Please note that a principal also retains the right to permanently exclude a student for persistent disruption and defiance even if they have not reached 45 days.

Number of FT Exclusion	Number of Days Exclusion
First	1
Second	1
Third	1
Fourth	1
Fifth	1
Sixth	1
Seventh	1
Eighth	2
Ninth	2
Tenth	2
Eleventh	2
Twelfth	3
Thirteenth	3
Fourteenth	3
Fifteenth	3
Sixteenth	4
Seventeenth	4
Eighteenth	5
Nineteenth	5
Total Days in One Academic Year	45

A C6 exclusion will either be 0.5 days or for XX days (see table below) depending on the time of the exclusion during the academy day. This does not apply to Fixed Exclusions (FT) which should be the length prescribed in the table above.

Number of C6 Exclusion	Number of Days Exclusion
First	0.5 or 1
Second	0.5 or 1
Third	0.5 or 1
Fourth	0.5 or 1
Fifth	0.5 or 1
Sixth	0.5 or 1
Seventh	0.5 or 1
Eighth	1.5 or 2
Ninth	1.5 or 2
Tenth	1.5 or 2
Eleventh	1.5 or 2
Twelfth	2.5 or 3
Thirteenth	2.5 or 3
Fourteenth	2.5 or 3
Fifteenth	2.5 or 3
Sixteenth	3.5 or 4
Seventeenth	3.5 or 4
Eighteenth	4.5 or 5
Nineteenth	4.5 or 5
Total Days in One Academic Year	45 days or fewer

Note, it is likely that a student who is failing to adhere to academy rules will have both C6 and FT exclusions and that some will be 0.5 days and some full-days. Principals should consider the number of exclusions that a student has received in order to determine the length of exclusion i.e.

Student C has a record which shows:

Number of FT/ C6 Exclusion	Number of Days Exclusion
First	FT = 1
Second	FT = 1
Third	FT = 1
Fourth	C6 = 1
Fifth	C6 = 1
Sixth	FT = 1
Seventh	FT = 1
Eighth	C6 = 1.5
Ninth	FT = 2
Tenth	C6 = 1.5
Eleventh	C6 = 2

In the example for Student C, they received: 3 full day FT exclusions, 2 full day C6 exclusions followed by 2 further full day FT exclusions. On their eighth offence they were excluded in the morning of their C5 for failing the Consequences Room and the length of their exclusion was 1.5 days (had it been for full days then it would have been 2 days in length). The ninth offence is a FT

exclusion and is recorded as 2 full days. The tenth offence is again a C6 for failing their C5 in the morning and is again 1.5 days. Lastly, their eleventh offence is another C6 but as this was in the afternoon they receive 2 full days' exclusion.

In order to maintain good order and authority in the academy, a student who fails a C5 during the day, be it morning or afternoon, then they should, with their parents/carers permission be sent off site as soon as possible ensuring that the parents/carers permission is recorded within the MIS along with the time that the student left the site.

Note, a student may receive a Fixed Term (FT) exclusion after the morning registration but before the PM registration and be excluded for the afternoon (PM) and the following morning (AM) – the two half-days totalling one full day exclusion.

After 45 days of exclusion or the accruing a tariff of 300 on the Tracker (whichever comes first) in any one academic year, the Local Governing Body recognise that the Academy is likely to have exhausted the strategies available to it to deal with the persistent disruption to the learning of others presented by these students. In addition, the Local Governing Body recognises that the individual concerned will have lost so many days of learning it would be unlikely that the Academy could offer any other reasonable support. At this point the Principal would be likely to look at a permanent exclusion.

The Principal retains the right, at any time, to permanently exclude those students who persistently cause disruption to the learning of others.

For further information please see:

- Consequences System Documentation
- Inclusion Tracker and examples of intervention strategies at Levels 1, 2 and 3 (these may vary in each Academy dependent on access to different outside agencies in the Local Authority where the Academy is located).

4 C6 Exclusions and the length of exclusions

A C6 exclusion is an exclusion from the Consequences Room (C5). All other exclusions are Fixed Term (FT) exclusions.

A C6 during the morning

If a student fails a C5 then they will be excluded (C6) for either 0.5 days or longer depending on the time of the day that the exclusion takes place and where on the exclusion tracker the student is cumulatively.

If a student attends a C5 and but then fails the C5 before the PM register closes then the student will be excluded for the remainder of the day e.g.

Student A arrives at their C5, but then fails the C5 during the morning, they are marked as present (/) on the register for the morning, as they have attended school (0.5 of a day). The academy should keep a record (eg. flag on the MIS system) of the time they left. In order to exclude the student (C6) for failing the C5 but to ensure that they return, following – where the academy deems it necessary – a reintegration meeting, to do a full day back in the Consequences Room (C5 plus the C4), they should be excluded for the remainder of the day i.e. the afternoon. Thus their registration for the day will show present: AM (/) and PM (E) – a 0.5 C6 exclusion.

Should a student fail their C5 after the PM registers close then they should be excluded for the following day, length to be determined by their position on the cumulative tracker. Thus this student will be able to return, following – where applicable – their reintegration meeting, to a full day C5.

In order to maintain consistency in this policy (0.5 days or full-day C6s) a part-day exclusions will count for the same tariff on the Inclusion Tracker i.e. 10 Tariff.

It is IMPORTANT that a student is not allowed to persistently disrupt and defy the academy for a longer period of time than we would reasonably tolerate, having exhausted our intervention strategies. Therefore, a Principal retains full discretion to permanently exclude a student, even if they have not reached 45 days' exclusion in one academic year for persistent disruption and defiance.

5 Fixed Term Exclusion

'Good discipline in schools is essential to ensure that all pupils can benefit from the opportunities provided by education. The Government supports headteachers in using exclusion as a sanction where it is warranted.'

(DfE 'Exclusion from maintained schools, Academies and pupil referral units in England 2012)

All decisions to exclude are serious and only taken as a last resort or where the breach of the Academy rules is serious. The following are examples;

- Failure to comply with a reasonable request from a senior member of staff.
- Failure to wear Academy uniform which has been provided (where possible) for a student who is in incorrect uniform is regarded as failure to comply with a reasonable request.
- Breaches of health and safety rules.
- Verbal abuse of staff, other adults or students.
- Possession of drugs and/or alcohol related offences.
- Failure to comply with the requirements of the 'Consequence System' see section 2 above.
- Wilful damage to property.
- Homophobic or racist bullying.
- Bullying.
- Sexual misconduct.
- Theft.
- Making a false allegation against a member of staff.
- Behaviour which calls into question the good name of the Academy
- Persistent defiance or disruption.
- Minor assaults or fighting that is not premeditated or planned.
- Other serious breaches of Academy rules.

The procedure regarding the time of day students are excluded (FTE) is the same as outlined above for C6 exclusions.

6 Permanent Exclusion

'A decision to exclude a pupil permanently should only be taken:

- in response to serious or persistent breaches of the school's behaviour policy; and

- where allowing the pupil to remain in school would seriously harm the education or welfare of the pupils or others in the school’.

(DfE ‘Exclusion from maintained schools, Academies and pupil referral units in England 2012)

The Principal will make the judgement, in exceptional circumstances, where it is appropriate to permanently exclude a child for a first or ‘one-off’ offence. These offences might include:

- a. serious actual or threatened physical assault against another student or a member of staff;
- b. sexual abuse or assault;
- c. supplying an illegal drug;
- d. possession of an illegal drug with intent to supply;
- e. carrying an offensive weapon;
- f. making a malicious serious false allegation against a member of staff;
- g. potentially placing students, staff and members of the public in significant danger or at risk of significant harm.

These instances are not exhaustive, but indicate the severity of such offences and the fact that such behaviour can affect the discipline and well-being of the Academy community.

A Principal may also permanently exclude a student for:-

- a. one of the above offences; or
- b. persistent disruption and defiance including bullying (which would include racist or homophobic bullying) or repeated possession and/or use of an illegal drug or drug paraphernalia on school premises; or
- c. an offence which is not listed but is, in the opinion of the Principal, so serious that it will have a detrimental effect on the discipline and well-being of the academy community.

The Local Governing Body’s Guidance on Offensive Weapons - the Academy has determined that, in addition to legislative guidance, any knife, irrespective of length, constitutes an offensive weapon and should not be brought into the Academy. In addition to knives; axes, BB guns, air guns, GATT guns, catapults, slings, etc., will also be deemed to be offensive weapons. Other types of offensive weapons will include lengths of pipe, bats, other blunt instruments, or items judged by the Principal or the Academy Council to be carried with the intention to inflict injury on another individual – this would include blades removed from pencil sharpeners, etc.

In addition, the Local Governing Body also considers the following to be serious incidents resulting in the permanent exclusion of a student:

- a. Deliberate activation of the fire alarm without good intent.
- b. Repeated or serious misuse of the Academy computers by hacking or other activities that compromise the integrity of the computer network.
- c. Repeated verbal abuse of staff.
- d. Persistent disruption and defiance that may or may not be directly linked to the Consequences© system.

7 Partial Timetable

As an alternative to exclusion a Principal may, in limited circumstances, make use of a partial timetable to support a student. Please see attached form – Partial Timetable Agreement between Academy, Student and Parent/Carer.

8 Provision of Education for Students Excluded for a Period Exceeding 5 days

The Academy recognises the need to keep fixed term exclusions short wherever possible. It is therefore anticipated that in most cases exclusions would not exceed 5 days fixed term. Where it is necessary to exclude a student for a longer period, the Academy will ensure that provision is offered to the student from the 6th day onwards.

9 Screening, Searching and Confiscation

Please refer to the DfE guidance ‘Screening, Searching and Confiscation. Advice for head teachers, staff and governing bodies’.

In addition to the practice identified in the DfE guidance, Northern Education Trust Academies also ban the following items and as a result are able to search students for them:

- Any item brought into the Academy with the intention of the item being sold or passed on to other students which, in the Principal’s opinion, will cause disruption to the Academy or be detrimental to Academy practice.

Confiscation

- Academy staff can seize any prohibited item found as a result of a search. They can also seize any item, however found, which they consider harmful or detrimental to school discipline.
- Staff should hand the confiscated item to the relevant member of support staff (Student Services, reception etc.) as soon as possible and complete the necessary information to identify the item, the date it was confiscated, the name of the student and the member of staff’s name. Staff must not give the confiscated item to another student to hand in and must not leave the item in an unsecure area at any time.
- Any item which staff consider to be dangerous or criminal i.e. drugs must be brought to the attention of a senior member of staff immediately.
- Items confiscated by the Academy can be collected by parent/carers except where the Academy has chosen to dispose of the confiscated items, e.g. cigarettes, alcohol, lighters. Students cannot collect any item themselves until the end of the half-term period i.e.: if a student has their mobile phone confiscated then their parent/carer can collect the phone that evening or a subsequent day. A student, however, cannot collect their phone for themselves until the end of the day on the last day of that half-term.
- The Academy’s general power to discipline, as set out in Section 91 of the Education and Inspections Act 2006, enables a member of staff to confiscate, retain or dispose of a student’s property as a disciplinary penalty, where reasonable to do so.
- The Principal will use their discretion to confiscate, retain and/or destroy any item found as a result.

- Electronic equipment, jewellery and other expensive items will be confiscated and held by the Academy for a period of one year. If, at the end of the year, the item has not been reclaimed then the Academy reserves the right to destroy the item.
- Where alcohol has been confiscated the Academy will retain or dispose of it. This means that the Academy can dispose of alcohol as they think appropriate (or return it to a parent/carer but this should not include returning it to the student).
- Where the Academy finds controlled drugs, these must be delivered to the police as soon as possible but may be disposed of if the Principal thinks there is a good reason to do so.
- Where the Academy finds other substances which are not believed to be controlled drugs these can be confiscated where a teacher believes them to be harmful or detrimental to good order and discipline. This would include, for example, so called 'legal highs'. Where staff suspect a substance may be controlled they should treat them as controlled drugs as outlined above.
- Where they find stolen items, these must be delivered to the police as soon as reasonably practicable – but may be returned to the owner (or may be retained or disposed of if returning them to their owner is not practicable) if the Principal thinks that there is a good reason to do so.
- Where a member of staff finds tobacco or cigarette papers they may retain or dispose of them. As with alcohol, this means that the Academy can dispose of tobacco or cigarette papers as they think appropriate but this should not include returning them to the student.
- Fireworks found as a result of a search may be retained or disposed of but should not be returned to the student.
- If a member of staff finds a pornographic image, they may dispose of the image unless its possession constitutes a specified offence (i.e. it is extreme or child pornography) in which case it must be delivered to the police as soon as reasonably practicable. Images found on a mobile phone or other electronic device can be deleted unless it is necessary to pass them to the police or to retain the image whilst the Academy carries out its own investigation.
- Where an article that has been (or could be) used to commit an offence or to cause personal injury or damage to property is found it may be delivered to the police or returned to the owner. It may also be retained or disposed of.
- Where a member of staff finds an item which is banned under the Academy rules they should take into account all relevant circumstances and use their professional judgement to decide whether to return it to its owner, retain it or dispose of it.
- Any weapons or items which are evidence of a serious offence must be passed to the police as soon as possible or retained whilst the Academy carries out its own investigation.

10 CCTV

Northern Education Trust Academies may use CCTV for the purpose of maintaining discipline and managing behaviour and safety. A separate policy exists which covers the use of CCTV.

11 Use of Reasonable Force

Please refer to the DfE guidance 'Use of reasonable force. Advice for head teachers, staff and governing bodies'.

All members of Academy staff have a legal power to use reasonable force. This power applies to any member of staff at the Academy. It can also apply to people whom the Principal has temporarily put in charge of students such as unpaid volunteers, cover staff or parents/carers accompanying students on an Academy organised visit.

12 Discipline beyond the Academy gate

Parents/carers are encouraged to report criminal behaviour, anti-social behaviour and serious bullying incidents that occur anywhere off the Academy premises which pose a threat to a member of the public or a student to the police as soon as possible.

If a member of the public, Academy staff, parent/carer or student reports criminal behaviour, anti-social behaviour or a serious bullying incident to an Academy member of staff the Principal or Vice Principal Deep Support must be informed. If the Principal/Vice Principal considers that the misbehaviour is linked to a child suffering or being likely to suffer significant harm the Academy's safeguarding policy will be followed.

For health and safety reasons, very high standards of behaviour are expected on Academy residential and day trips. The Academy will use the same behaviour sanctions that are applied to incidents of misbehaviour that occur on the Academy site. (See consequences/exclusions)

Where bad behaviour occurs when a student is travelling to and from the Academy, the Academy reserves the right to issue a consequence, or a fixed term or permanent exclusion, particularly in relation to violent conduct e.g. a physical assault or bullying incidents. The full Consequences system will apply.

Students are encouraged to wear their Academy uniform correctly when travelling to and from the Academy and must not be involved in behaviour that could adversely affect the reputation of the Academy.

For example:

- uniform – students will be issued a C4 detention if they remove their tie at the Academy gate;
- students should not smoke on their journey to and from the Academy. If they are found smoking whilst wearing Academy uniform, the consequences system will be used;
- misbehaviour on the Academy bus will result in the Academy behaviour policy sanctions being applied (C4, fixed exclusion, permanent exclusion) and a ban from using the school bus service for either a fixed period of time, or permanently.

13 Behaviour Committee of the Academy Council

DfE Guidance

Under DfE Guidance 'Exclusion from maintained schools, Academies and pupil referral units in England', a meeting of the Academy Council Behaviour Committee must be convened by the Local Governing Body Behaviour Committee Clerk when:

- a student has received over 15 days' exclusion in one term;
- recommendation of permanent exclusion is made by the Principal for a one-off incident, or through the Consequences system.

The Behaviour Committee will comprise of 3 members of the Local Governing Body who can hear the case impartially. If a member has a connection with the student, or knowledge of the incident that led to the exclusion, which could affect his or her ability to act impartially, he or she should step down.

The Behaviour Committee can uphold an exclusion or direct the student's reinstatement, either immediately or on a particular date.

The meeting must be convened before 15th school day after the date of receipt of notice to consider the exclusion.

The Clerk will circulate the paperwork for the Behaviour Committee meeting to all parties invited to attend at least 5 days in advance of the meeting.

The parent/carer has the right to attend the meeting, and/or make written representations. This should be submitted to the Clerk as soon as possible before the meeting. The parent/carer may bring a friend or a legal representative if they wish.

The Principal, a member of the Senior Leadership Team and the student's Learning Manager may also be invited to attend the meeting. Parents/carers have the right to invite the Local Authority Exclusions Team Manager to attend the meeting.

Within one school day of the meeting, a letter will be sent detailing the decision of the Behaviour Committee. Following a permanent exclusion, the letter will also detail the procedure for appeal, which will be heard by an Independent Review Panel. The parent/carer has 15 school days after the day on which notice in writing was given of the Behaviour Committee's decision, if delivered directly. If the notice in writing is posted first class, two additional days are added for postage.

NET Policy

If a student is at risk of permanent exclusion, an Internal Behaviour Committee meeting **may** be convened. The panel may consist of the Local Governing Body Behaviour Committee members, or members of staff.

Independent Review Panel

Each Northern Education Trust will have in place an Independent Review Panel and a parent/carers' right to appeal to this Independent Panel will be outlined in the letter following a permanent exclusion being upheld by the Local Governing Body. Northern Education Trust Academies will, at their own expense, arrange for this independent review panel hearing to review the decision of the Local Governing Body not to reinstate a permanently excluded student.

The legal time frame for an application to appeal to the independent panel is set out in the DfE guidance.

14 Police

Northern Education Trust Academies will involve the Police in all matters where criminal activity has taken place or is suspected of having taken place. In addition, Northern Education Trust Academies will inform the Police of any intelligence which may support the Police in preventing or tackling criminal activity.

A student and his or her family have the right to contact the Police if they feel that a criminal offence has been committed.

CONSEQUENCES OF BEHAVIOUR IN THE CLASSROOM

In all classrooms we aim for praise to outweigh consequences. There should be an 80/20 ratio. We need to concentrate on **positive aspects of behaviour**.

'When students behave inappropriately give them what they don't want – a cool, mechanical, emotionless response. Save your emotion, passion, enthusiasm and excitement for when it has most impact - when students behave appropriately'

Setting the scene for positive behaviour is key.

Positive role model – be at the door, smile, be enthusiastic about working with the students and about the content/context of the lesson. Discuss how successful learners deal with the frustrations and create a calm atmosphere. Think about Spiritual, Moral, Social and Cultural issues and how developing the 'big picture' with students allows them to think outside the box.

Giving Achievements and Praise - apply achievements and praise with care – be sure you have explained why a student has received the achievement or praise as some students may feel that individuals are given acknowledgements unjustly.

Start each day with a clean slate – making sure that incidents have been dealt with from prior lessons. (Please clean your consequences boards at the end of the day). Students should be spoken to in the consequences detention.

Be consistent - use this and only this approach with **all** students as they must perceive this as a predictable, reliable and consistent pattern. State the facts when you describe behaviour. Do not invite discussion by phrasing your comments as questions, e.g. "Why are you talking?" Rather, "I've asked you not to talk, CI". Ensure that students know it is your priority to maintain the pace of your lesson for the benefit of all students.

The Consequences system does not mean that effective behaviour management strategies are not used. Effective and efficient behaviour management should mean that the consequences system is not used because pace, challenge and positive reinforcement should sustain students and enthuse them. This doesn't just apply to KS3/4, it is important to challenge behaviour in Sixth Form. The same behaviour management strategies can still apply, however a different system is in place.

Key questions to ask yourself

- Have I planned my lesson appropriately and shared my learning outcomes with students?
- Am I praising and rewarding those who behave?
- Is the work challenging and exciting enough to engage students in learning?
- Are the resources appropriate and readily available so that pace is maintained?

- Have I greeted them at the door and made my high expectations clear at the beginning?
- Is my seating plan right and have I made my 'reasonable requests' clear?
- Have I taken control of the class on entry, during the lesson and at dispersal?

Consequences/Behaviour	Behaviour Management Dialogue/Strategies
<p style="text-align: center;">Warning – Rule Reminder</p> <p>A warning can be given to an individual and also a group/class. Blanket warnings can be given for:</p> <ul style="list-style-type: none"> • Chewing • Swinging on furniture • Shouting out • General ‘carrying on’ <p>Where the behaviour is particular to one student a blanket warning cannot be given for example:</p> <ul style="list-style-type: none"> • Poor levels of work • Talking to another student across the classroom • Distracting others 	<p style="text-align: center;">“Michael you are talking. If you choose to keep talking that is a C1”</p> <p style="text-align: center;">State what is happening and give rule reminders.</p> <p style="text-align: center;">Try and identify behaviour that is proactive/positive.</p> <p style="text-align: center;">You do not have to write the student’s name on the board at this point.</p>
<p style="text-align: center;">C1- First negative behaviour</p> <p>The student’s name must be written on the board at this point.</p>	<p style="text-align: center;">“Michael you have continued to talk across the classroom” “Michael you are now on a C1”</p> <p>Mark the moment of poor behaviour, but then redirect behaviour with teaching and learning reminders. Raise expectations and defuse the situation by praising those who are working well.</p>
<p style="text-align: center;">C2 – Second negative behaviour</p>	<p style="text-align: center;">“Michael you have again continued to talk you have now moved to a C2”</p> <p>When you have given the verbal comment try speaking privately to the student. Getting down to the student’s eye level being more personal can help diffuse whole class communication, this will keep the class calm, additional signals or nonverbal refocusing is useful.</p>
<p style="text-align: center;">C3 - Third negative behaviour</p> <p>**If a student receives a C3 in a Steps to Success cycle the highest effort grade they can receive is an E3. If it is persistent low level disruption then it should move to an E4.</p>	<p style="text-align: center;">“Michael you are on the verge of leaving the lesson because you are not behaving reasonably.”</p> <p>Remind the student that it is their choice to break the rules and the rule they are breaking. Offer them solutions on how they can alter their behaviour:</p> <ul style="list-style-type: none"> • Set time markers for completing work, “You are here now and when I come back you should be here”, mark with the time. • Moving seats – if this is possible • Offer different activities • Ask them to take a minute to think about their behaviour.
<p style="text-align: center;">C4 - Fourth negative behaviour or immediate C4 for Health & Safety</p> <p>** If a student receives a C4 in a Steps to Success cycle the highest</p>	<p style="text-align: center;">“Michael you have now moved to a C4 because ... which means you can no longer stay in the room.” “You need to go to the Matrix room this is ...”</p> <p style="text-align: center;">At this point the student must leave the room to the matrix room. The student needs to leave with the consequences sheet</p>

<p>effort grade they can receive is an E4.</p> <p>Parent/carers need to be invited to Parents' Evening.</p>	<p>filled in. If they become argumentative then defer and ask for them to discuss this when they return.</p> <p>When they return discuss with them their behaviour and the strategies that will be put in place to support them next time. It could be some of the strategies above. This needs to be explained before next time so they can start with a clean slate. Does this need issuing the detention actually adding in here too?</p> <p>If a student does not attend a detention because they are ill the student must rearrange the detention when they return; the detention will automatically move to the next available time but the responsibility to confirm or check this lies with the student.</p>
<p>C5-</p> <p>Fifth negative behaviour or immediate C5 for:</p> <p>Health and Safety</p> <p>Violence or threatening behaviour towards others</p> <p>Walking away from a member of staff</p> <p>Refusing to hand over items which are not allowed in the Academy</p> <p>Swearing</p> <p>Smoking</p> <p>Not attending a C4/C4 OTHER detention</p> <p>Not attending Study Support sessions</p> <p>Other behaviours at the principal's discretion</p> <p>** If a student receives a C5 in a Steps to Success cycle the highest effort grade they can receive is an E5.</p> <p>Parent/carers need to be invited to Parents' Evening.</p>	<p>Fifth misbehaviour (in Matrix) means that the student is sent to the Consequences room for the rest of the lesson. (If this is a double lesson then students stay there for both parts – if there is a break in between i.e. P2 to P3, the student should return for P3. Again if lunch is in-between then students will return after the break.)</p> <p>Again Section A needs to be completed, with the time etc.</p> <p>The student needs to return to the initial classroom at the end of the session in the Consequences room.</p> <p>The Gatekeeper/Consequences Manager will arrange a full day in the Consequences room which will include a one hour detention when a C5 has been issued.</p>
<p>C6 referral</p> <p>Issued only to students currently at C5 who have been given 3 warnings in the consequences room (recorded on the Consequences Warning Sheet, Appendix 6) or immediately for:</p> <p>Not going directly to and from the toilet during a permitted toilet break;</p> <p>Late to consequences</p> <p>Refusal to go into the consequences room</p> <p>Going to lessons rather than the consequences room</p> <p>Any other behaviour serious enough, at the discretion of the principal.</p>	<p>A C6 can only be given when a student has worked their way through Consequences. If there is a situation that warrants exclusion then a Fixed Term referral needs to be made. If you make either a C6 or a fixed referral then the Admin team/Gatekeeper/Consequences Manager needs to be informed immediately so SLT and the Intervention team can act swiftly.</p>

The Consequences Room	<p>Staff are provided with a list of students due into the Consequences room.</p> <p>The rule when in detention and in the Consequences room is occupy and ignore. Students cannot sleep or put their heads on the desk. They must sit up and face forward. They must follow the rules of the consequences room (Appendix 10)</p> <p>If you wish to set work please send this to the Consequences room.</p> <p>If you are allocated to the Consequences room then can you please follow the rules on the desk. These should also be displayed in each booth and read out to students in the consequences room each one-hour lesson.</p>
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Guidance for following a reasonable request – refusal to follow a reasonable request means that students are persistently not complying with a reasonable request. It does not mean that students are immediately given a C4, but they are asked 4 times to comply:

“Michael can you please ...”

“Michael I have asked you to ... can you please do so.”

“Michael are you refusing to follow a reasonable request to ...”

“Michael you have refused to follow a reasonable request and you now have C4.”

C4 OTHER	<p>Reasons for a C4 OTHER:</p> <ul style="list-style-type: none"> Smoking by association Refusing a reasonable request Using/handling a mobile phone, or any smart technology Out of bounds Inappropriate behaviour in the restaurant Littering No planner Being late to the lesson Uniform issues Make-up/Nail Polish Jewellery Failure to bring correct equipment – (Maths, PE, Dance, DT) Behaviour in the restaurants and between lessons Eating in a lesson Using ICT inappropriately – games etc.
C5 Truancy	<p>This is given for a student not attending your lesson even though they are in the Academy. Please check your registers carefully so that these are allocated correctly. They can also be issued if a student leaves your lesson without permission, or you see a student around the Academy anywhere they should not be. If you see students walking around the Academy please check their planners.</p>
Fixed Term referral	<p>A fixed term referral is given when a student behaves in a wholly inappropriate fashion. This needs to be logged in a much detail</p>

	as possible. For both C6 and Fixed Term work will be set. This can either be sent home with the student or by post by the Consequences Manager/Gatekeeper or Learning Manager. It is important that work is set and logged on the exclusion authorisation form – see appendices 7 & 8.
Re-integration meeting	Reintegration meetings may be held with the student and the parent/carer when a student returns from an exclusion. At this meeting the student's behaviour will be discussed and the reintegration form will be completed. (See appendix 9)
HWK/CWK This is not a C4 or C4 OTHER	The HWK/CWK system runs between the Steps to Success cycles. A student is given one opportunity within a Steps to Success cycle to have a deadline extended. If a student misses the second deadline a detention is given. This information is logged on the system as HWK. Please log the information relating to the task so we can discuss this with students and parent/carers. If the student does not attend a FTA needs to be logged, the Deep Learning team will pick it up from there.

When do I call for further assistance? If there is a serious incident, e.g. a health and safety issue, foul and/or abusive language directed at a member of staff, then a senior member of staff must be contacted through the Admin office/reception.

Double lessons – if lessons are joined together then the consequence lasts the length of the session. If it is broken by break, lunch or a different teacher then the process starts again. However, if the issue relates to health and safety the consequence carries forward even if there is a break. In the case of a split lunch the consequence carries forward however, the student must leave isolation to obtain lunch.

During Tutor the consequences system is used as normal and any C4 detentions will take place within the department of the tutor teacher issuing the C4. If the tutor teacher has any concerns with low level disruption they can place students on report to them with targets. If using this intervention, Learning Managers need to be made aware and there needs to be a discussion with parents/carers.

Smoking off site/general behaviour off site – If students are in uniform and on their way to and from the Academy they are our responsibility. Consequences can be issued and students should be tackled. If you see them smoking on the drive or anywhere after the drive line please report this to SLT.

C4/C4 Other

Issue C4, student then sent to Matrix with Section A form. If a student is issued with a C4-Other they do not leave the classroom.

Students must arrive at the Matrix room/Consequences room within 5 minutes of being sent. They must also return from the Matrix room with 5 minutes to spare. The Section A must be complete and returned to the member of staff.

If the student does not return from Matrix then they should be issued with a C5.

The student then must be issued with a detention.

Ensure the details are logged with the Consequences Manager/Gatekeeper

If a student has another detention on the same night it is their responsibility to reschedule one of their detentions.

Students will attend the detention within your department.

If the student does not attend they should be booked into the consequences room (C5)

Please check student attendance on the day of the detention.
If the student is absent on the day of the detention enter them for the next available detention when they return to the Academy.

Matrix Room Procedure

Has the student arrived within 5 minutes of the time indicated on Section A?

If the student has not arrived within 5 minutes then they need to be referred to the Consequences room (C5).

The Matrix room teacher has to complete the Section A form indicating the time the student arrived.

Place student into your class and Occupy and Ignore (OI). Student to fill in their part of Section A. They need to return from the initial room within 5 minutes of the end of the lesson.

If the student misbehaves they need to be sent to the Consequences room. Again the Section A needs to be complete with the time they left Matrix.

Consequences Procedure

C6 Issued

The student arrives at the Consequences room by 8.20am

The student behaves in the Consequences room including the one hour detention until 3.40pm.

The student is monitored by the Learning Manager.

The student does not arrive at the Consequences room on time or the student misbehaves in the Consequences room.

The student leaves the consequences room and a C6 exclusion is processed.

Learning Manager or Consequences Manager will provide work for the student to complete whilst excluded.

Consequences of Behaviour – Code of Conduct

The **Consequences of Behaviour** programme is central to the way the Academy operates. It helps all members of the Academy community feel secure because we are really clear about what behaviour is unacceptable and what the consequences will be. It makes everyone feel valued because it is a way of making sure students are rewarded for good behaviour.

- **Consequences of Behaviour** exists at all Northern Education Trust Family of Schools to allow teachers to teach and all students to learn.
- **Consequences of Behaviour** is a consistent, fair and positive system which is applied in all lessons across all subjects.
- **Consequences of Behaviour** means that positive behaviour is praised. However, everyone is clear about the consequences for negative behaviour.
- Praise is the most important aspect of **Consequences of Behaviour**. Students should try hard to gain praise in all lessons and staff will always aim to award more praises than **consequences**.
- Students will always receive a warning about their behaviour before any **consequences** are issued to them.
- During lessons, students who receive **consequences** will have their names displayed on the **consequences** board.
- Students must change their behaviour in any lesson where a C1 has been issued otherwise a C2 will be given. If students choose not to change their behaviour it will result in a C3, the final warning. By continuing their negative behaviour the student is given a C4. This means a removal from the lesson to the department's Matrix Room and a one hour detention.
- Failure to arrive promptly or to behave appropriately in the department Matrix Room will result in a C5 being issued.
- Failure to complete or to behave appropriately in a C4 detention results in a C5 which is a day in the Consequences room at a later date.
- Failure to report to the **Consequences room** before the start of the Academy day on the date given will result in a C6 which is an exclusion from the Academy.
- The **Consequences room** is a place for students to reflect on the serious consequences of their behaviour.
- **REMEMBER – ONCE A CONSEQUENCE HAS BEEN ISSUED IT WILL NEVER BE CANCELLED.**
- **Consequences of Behaviour** will be used alongside Steps to Success to monitor and track all students.
- Any student receiving a high number of praises will be given an E1 or E2 in that particular subject.
- Any student who receives a C4 in a subject must be given an E4 on the next Steps to Success report.
- Any student who receives a C5 in a subject must be given an E5 on the next Steps to Success report.

17 Guidelines for the Consequences Room

Please see appendix 10 for guidelines for the Consequences room. These will be read out to students each lesson during their day in the consequences room. A copy will also be displayed in each booth.

Students who: are late to the consequences room, refuse to enter/do not go to the consequences room, use or handle a mobile phone, walk out of the consequences room without permission, do not go directly to and from the toilet during a permitted toilet break, will receive an immediate C6. An immediate C6 can also be issued in the Consequences Room if the principal considers that a student's behaviour is sufficiently disruptive/unacceptable.

For other negative behaviour in the consequences room, students will receive a maximum of 3 warnings in a day before being issued with C6. The teacher in charge of the Consequences Room will record any warnings given on the Consequences Warning Record Sheet (Appendix 6).

Northern Education Trust Academies would like to ensure that time spent in the Consequences Room is as productive as possible. Therefore, students are able to bring work with them. This may be from their subject teachers, key reading material, revision or homework. It is the student's responsibility to organise work prior to isolation. Reading books are also available in the consequences room.

18 Communication with parents/carers

Northern Education Trust Academies recognise the importance of effective home-school communication and will endeavour to communicate with parents regarding students' behaviour when necessary. For example:

- Academies will, where they see appropriate, telephone or write to parents/carers to praise students for effort;
- Academies will inform students when they have been issued with C4 detentions by giving students a letter or a sticker – it is students' responsibility to log this in their planner and inform parents of this detention. Students not logging a C4 in their planner correctly does not revoke the sanction;
- If a student has reached C5 (a day in the consequences room), the Consequences Manager/Gatekeeper will attempt to inform parents/carers of this by telephone and/or SMS/text message. It is parents'/carers' responsibility to ensure that their contact details are kept up to date as not receiving a telephone call or SMS/text message does not revoke the sanction;
- If a student has been excluded (C6 or FTE), the academy will inform parents, by the end of the afternoon session on the day that the exclusion is issued, that they are legally required to ensure that their child is not present in a public place during school hours and could be given a fixed penalty notice if they fail to do so. This may be by email, SMS text or telephone call. A log that this has been communicated to parents will be kept by the academy.

19 Reasonable Adjustments

A reasonable adjustment never means that we lower our expectations. It means that some students need additional support to ensure that they meet the high expectations that we have for all of our students.

Northern Education Trust Academies may, in line with the requirements of Equality Act 2010, make reasonable adjustments for students with Special Educational Needs and Disabilities in relation to this policy where it is deemed appropriate.

In order to ensure that the duties under the Act are met, Northern Education Trust Academies will:

- Consider the SEND Code of Practice and the NET Policy for SEND;
- Monitor C4/C5/C6/FTE for SEND students with EHCP, EHCP pending or other disability, at inclusion team meetings;
- Call an emergency/annual review for SEND students with EHCP, EHCP pending or other disability in cases where the Inclusion Coordinator/Head of Deep Support has identified that these students may have difficulties meeting the Academy's high expectations;
- the decision as to whether to make any adjustment will be made only at an emergency/annual review meeting and convening such meeting does not automatically mean that an adjustment will be made;
- the Academy Principal will attend this review;
- the final decision to make adjustments and whether they are considered reasonable rests with the Academy Principal, who will take advice at the emergency/annual review meeting.

SECTION A – Example C4 sheet

This section to be completed by the member of staff prior to removing student

Date of Lesson	Period	Staff Name

C4 Time Left Classroom		Time Arrived at Matrix Room		Time Left Matrix Room		Time Arrived at the Consequences Room	
P1		P1		P1		P1	
P2		P2		P2		P2	
P3		P3		P3		P3	
P4		P4		P4		P4	
P5		P5		P5		P5	

This section to be completed by the student in the Matrix Room or Consequences Room

Name	Year	VMG
Teacher	Lesson	
Subject	Which room were you in?	

Tick the classroom expectations that the teacher spoke to you about:

- 1. Arrive to lessons on time and with the right equipment
- 2. Follow instructions first time
- 3. Listen to the person who should be talking
- 4. Keep hands, feet and unkind words to yourself
- 5. Put your hand up if you want attention

Describe exactly what you did to get a C4 or C5	
How do you feel now about your behaviour?	
What SHOULD you have done to avoid the C4/C5	
How can you make up for what you have done with the member of staff and/or other students?	
What do you need to do to behave in the future?	What classroom strategies will be used?
	<ul style="list-style-type: none"> <input type="checkbox"/> New seating plan <input type="checkbox"/> Differentiated activities <input type="checkbox"/> Time limits on tasks <input type="checkbox"/> Challenging activities <input type="checkbox"/> Catch-up <input type="checkbox"/> Roles and responsibilities <input type="checkbox"/> Departmental report <input type="checkbox"/> Parent/Carer meeting <input type="checkbox"/> Refer to Head of Department <input type="checkbox"/> Refer to Learning Manager <input type="checkbox"/> Refer to SENDco <input type="checkbox"/> Refer to SLT
3 facts about yourself	

APPENDIX 2

Section B

To be printed on yellow paper

Example C4/C4-Other Detention Letter

Today's Date: _____

Dear Parent/Carer

I am writing to inform you that your child has been issued with a C4/C4-Other for the following reason:

Lateness	
Out of Bounds	
Jewellery	
Defacing/No Planner (Please delete as required)	

Smoking by Association	
Uniform	
Make up/nail polish/false nails	
Behaviour/Other	

Please note that replacement planners cost £4.00 – available from student services.

Your child has been given a detention from 2.40pm to 3.40pm.

Name of Student		Detention Date	
Year		Department	
Issued by		Detention Room	

It is the **student's responsibility** to ensure that they attend the detention on the given date. Failure to attend this detention will result in a C5 which means that your child will spend a day in the Consequences room followed by a one hour detention. If your child is absent from the Academy on the day of the detention then on their return, they **MUST** go to the teacher or another teacher in that department issuing the C4 and re-arrange the detention. **Any SLT detentions are transferred to the following day's register and the student is expected to attend the SLT detention on their return to the Academy otherwise the next stage of the consequence will be applied.**

Thank you for your continued support.

Yours faithfully

Principal

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This slip is to be passed to the HOD by the member of staff issuing the C4.

APPENDIX 3

Example Consequences of Behaviour sticker

To be printed on yellow stickers

C4		Issued	
Subject		Detention Date	
Teacher		Room	
It is your responsibility to ensure that you attend the detention. Failure to do will result in a C5. If you are absent YOU must re-arrange the detention on your return.			

C4 Other		Initials
Lateness		Out of Bounds
Defacing/No Planner		Smoking by Association
Uniform		Make-Up/Nail polish
Jewellery		Other
Issued on	Detention date	Room

Example C5 Event Notification

To be printed on red stickers

Date of Issue		Staff	
Refusing a reasonable request		Misbehaviour in Matrix	
Not attending Matrix		OOB – running away	
Smoking		Verbal abuse	
Missed detention		Behaviour	
Other			

It is your responsibility to report to the consequences room by 8:20am in the morning to be registered. Failure to report without a valid reason will result in a C6 exclusion. Your C5 event will be complete at 3:40pm.

This is your acknowledgement of the C5, it is your responsibility to show this to your parent/carer. The Academy does not need to give 24 hours' notice for detentions or internal exclusions.

APPENDIX 4

Inclusion Tracker							
Name	A N Other		YEAR	II			
Total number of exclusion days	14		VMG	Brazil			
FT/C6/C5	Tariff	Exclusion days	Date	Fixed Term	Key intervention	Learning intervention	Information/Impact/Further intervention
Level 1	C5	5	0	10-Sep-11			
	C6	10	1	11-Sep-12			
		15					
	C5	20		15-Jan-12		Positive comments book	
	C5	25		17-Jan-12		Positive comments book	Phone parents for support with book and rewards
	FT	30	5	18-Jan-12	Assault/student		Peer Mentoring
		35					
	C5	40		27-Jan-12			
	C6	45	1	28-Jan-12		Increased LM tracking	Peer Mentoring
		50					
Level 2	FT	55	1	04-Feb-12	Verb/adult	Increased LM tracking	Peer Mentoring
		60					Increase Peer Mentor time to every VMG time
		65		11-Feb-12			
	C5	70		20-Feb-12		Peer Mentor	Differentiated tasks
	C5	75		17-Mar-12			Struggling in Maths - needs extra help. Enrichment attendance needed.
	C6	80	1	18-Mar-12		Break & lunch monitoring	Inclusion Co-ordinator involvement
		85					Retest on Lucid for reading comprehension. Peer Mentor forming good relationship.
	FT	90	3	13-Apr-12	Bullying	Anger/behaviour management	
		95					Parents supportive with Anger Management. Problems at home.
	C5	100		15-Apr-12			
Level 3	C6	105	2	16-Apr-12		Self esteem group work	Inclusion Co-ordinator involvement
		110					Refer to Inclusion Team Meeting
		115					
		120					
		125					
		130					
		135					
		140					
		145					
		150					
	155						
	160						
	165						
	170						
	175						
	180						
	185						
	190						
	195						
	255						
	260						
	265						
	270						
	275						
	280						
	285						
	290						
	295						
	300						

Tariff

C5 5
 C6 10
 FT 10

C6	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19
Days	1	1	1	1	1	1	1	2	2	2	2	3	3	3	3	4	4	5	5

Level 3 ranges from tariff 155 to 300

APPENDIX 5

Intervention used in conjunction with the Inclusion Tracker.

These may vary in each Academy depending on the context of the Academy. The ones highlighted in purple are mandatory for all academies at that particular level of intervention.

Level 1	Level 2	Level 3
Meeting with Learning Manager	Meeting with SLT member	Meeting with Principal
Positive comments book	Re-integration meeting	Re-integration meeting
Target card to Learning Managers and Tutors	Internal Behaviour SLT behaviour panel	Managed move
After Academy Enrichment	Breakfast/Break/Lunch club	Internal Behaviour Governor panel
Peer Mentor	Detentions with Deep Support Team	Work placement off-site (Where appropriate)
Classroom observation	Peer/learning manager Mentor	SLT mentor
Learning Manager Group work	Inclusion Co-ordinator (Head of School) involvement	Inclusion Co-ordinator (Head of School) withdrawal
IBP Six week behaviour plan	Inclusion Co-ordinator (Head of School) meeting with parent/carer	TAF meeting or EHA Referral
Change of Tutor Group	SSPO involvement	Targeted work with SSPO
Change of teaching group	Restorative Justice	Bentley Training Programme Work based mentors arranged through IAG coordinator and possible work placements
Booster session for core subjects	Booster session for core subjects	Booster session for core subjects
1:1 support	1:1 support	1:1 support
Course change	Course change	YMCA
	Self-esteem group work	YIP
Reading intervention	Refer to Bridge in school councillor	On red in Bridge. Priority for 1:1 counselling
Green on Vulnerable Register	Amber on Vulnerable Register	Red on Vulnerable Register
Dyslexia intervention	Dyslexia intervention	Further SEND intervention
Additional Adult support	Additional Adult support	Additional Adult support
Structured seating plan	Refer to Inclusion Team Meeting	Anger management
Specialist equipment	PSP with student and parent/carer	TAC (TAF) meeting
Smoking Cessation Group	Discuss at PAG (Pastoral?) meeting	Return to PAG(Pastoral?) meeting
	EPS referral	EPS referral
	CAMHS referral	CAMHS referral
	Outreach support from Learning Centre	Learning Centre placement
	SLT mentor	SLT mentor
	Tackling Temper SEN support	Action2Change programme
	Learning Revolution	Personal interview with Connexions
	Individual Support Package	Individual Support Package
	Increased Learning Manager tracking	Working with other professionals
	Literacy programme	Literacy programme

	Numeracy programme	Numeracy programme
	Reading Intervention	Reading Intervention
	Enrichment programme	Enrichment programme
	Differentiated tasks	Differentiated tasks
	Differentiated resources	Differentiated homework
	Time out card	Targeted work with Social Worker
	Anger management	
	Initiate CAF	
	Target card to SLT	
	Social worker involvement	
	EWO involvement	
	Targeted work in PLC	
	Social Skills programme	
	Behaviour for Learning Programme 6 week behaviour plan	SLT Panel

Provision MAP Wave I

	Provision
1	Yr 6 Transition
2	Reading Intervention/classroom
3	Dyslexia Intervention/classroom
4	Breakfast Club – Bridge These do not happen at the moment
5	Breakfast Club – SEND
6	Break Club – Bridge
7	Break Club – SEND
8	Lunch Club – Bridge
9	Mentoring
10	Specialist Equipment
11	SENDco advice
12	College Placements
13	Work Experience
14	Careers advice
15	Lift access to classrooms
16	Differentiated resources
17	4 X I doesn't happen yet!
18	Study Support: Progress Clubs
19	Enrichments
20	C5 reasonable adjustment
21	Additional adult support
22	Attendance letter/Home visits
23	Personal Safety club
24	Structured Seating Plan
25	Medical Card
26	Differentiated Classwork & Homework
	OTHER

Provision MAP Wave 2

	Provision
2:1	Additional visit Y6 transition
2:2	LM Intervention Target Card
2:3	TA support in class
2:4	Access Arrangements
2:5	Anger Management input
2:6	Personalised Learning
2:7	SENDCO withdrawal/monitoring
2:8	School resources medical worker
2:9	Targeted Youth Support
2:10	CAF support
2:11	Educational Psychologist report
2:12	Individual Behaviour Plan
2:13	Pastoral Support Plan
2:14	Small group work
2:15	Advice from EAL service
2:16	Use of ICT – Laptop /Netbook
2:17	Catch Up Reading Programme
2:18	100% Maths
2:19	Option Maths
2:20	Optional English
2:21	Additional Maths
2:22	Additional English
2:23	Literacy and Numeracy
2:24	Low Level Literacy group intervention
2:25	Numeracy group intervention
2:26	Shared Reading Programme
2:27	Tests and Exams taken out of the normal setting
2:28	Outside Agency consulted
2:29	Behaviour for Learning
2:30	SLT Mentor Behaviour
2:31	SLT Mentor Maths and English
2:32	Alternative provision
2:33	Learning Manager Pass
2:34	SENCo Management
2:35	Bridge/ Counselling
2:36	Bridge Pass 1:1 Counselling pass
2:37	Risk Assessment
2:38	Specific staff briefing and deployment
2:39	Speech and Language group
2:40	Handwriting Programme
2:41	Special arrangements exams and controlled assessment:
2:42A	<ul style="list-style-type: none"> • Scribe
2:42B	<ul style="list-style-type: none"> • Reader
2:42C	<ul style="list-style-type: none"> • Extra time
2:42D	<ul style="list-style-type: none"> • Access to ICT
2:42E	<ul style="list-style-type: none"> • Alternative location
2:43	Social skills group training
2:44	Small group revision
2:45	Alternative provision DT

2:46	Bereavement Support
2:47	Attendance intervention
2:48	Restorative Justice
2:49	Increased Careers advice
2:50	Councillor
2:51	CAMHS Liaison Worker
2:52	Youth Offending Service
2:53	Stop-smoking group
2:54	Physio
2:55	Occupational Therapist
2:56	School Health
2:57	Childline
2:58	Barnados – for Young Carers
2:59	Special Needs Advisory Service
2:60	Family Action
2:61	Young Families
2:62	Student Mentoring
2:63	Parenting contract
	OTHER

Provision MAP Wave 3

	Provision
3:1	Individual Y6 transition arrangement
3:2	IEP linked to Statements/Annual Review
3:3	CAF
3:4	IBP
3:5	Risk Assessment
3:6	Assessment for specialist staff
3:7	Close relationship established and maintained with parents
3:8	1:1 support at lunchtime
3:9	TA support 1:1
3:10	Teacher input 1:1
3:11	TA group support
3:12	Intensive PSP
3:13	Liaison/planning with key staff
3:14	Additional differentiation
3:15	Annual review liaison with parents CiN/CP meetings
3:16	LAC team involvement
3:17	Collaborative involvement
3:18	Access Arrangements
3:19	1:1 support with LSA in relation to Statement of Educational Need
3:20	Use of specific resources (laptop, specialist seating, etc.)
3:21	SENDco involvement/planning with specialist services
3:22	Fast Track
3:23	Outside Agencies
3:24	Outreach support from Priory/Spring field/Hospital School
3:25	Strategies for assistance on the SSR
3:26	Connexions transition
3:27	Part time Personalised Timetable
3:28	SLT intervention
3:29	Bridge – RED
3:30	Social Services
3:31	New course development
3:32	Small group precision teaching for Speech and Language Difficulties
3:33	Regular Educational Psychologist support
3:34	Advisory teacher LSS
3:35	Advisory teacher HI
3:36	Advisory teacher VI
3:37	Advisory teacher CIS
3:38	Advisory teacher SLCN
3:39	JCM
3:40	Health care plan
3:41	SWITT
3:42	Councillor
3:43	CAMHS Liaison Worker
3:44	BEAM
3:45	Youth Offending Team
3:46	Youth Inclusion Support Panels
3:47	Police Liaison Office
3:48	School Exclusion Team

3:49	Rebound
3:50	Child Pregnancy Agency
3:51	Stop-smoking group
3:52	Physio
3:53	Occupational Therapist
3:54	School Health
3:55	STAR
3:56	Childline
3:57	Barnados – for Young Carers
3:58	Reach
3:59	Special Needs Advisory Service
3:60	Advisory Centre for Education
3:61	Family Action
3:62	Young Families
3:63	National Parent Partnership Network
3:64	Student Mentoring
3:65	Parenting contract
	OTHER

APPENDIX 6

Example Consequences warning record sheet - to be used in the Consequences Room to record warnings given (except for behaviour resulting in immediate C6).

Consequences Warning Record Sheet

<u>Booth</u>	<u>Student Name</u>	<u>Warning 1</u>	<u>Warning 2</u>	<u>Warning 3 (final warning)</u>	<u>C6</u>
1					
2					
3					
4					
5					
6					
7					
8					
9					
10					
11					
12					
13					
14					

APPENDIX 7

TO BE PRINTED ON **WHITE** PAPER



Exclusion Authorisation Form

Student Name	
Year	
VMG	
Number of days exclusion this year	
Number of days exclusion this term	
Tariff	
SEND/EHCP	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Pending If yes or pending, is emergency/interim review required (where reasonable adjustments may be considered) <input type="checkbox"/> Yes <input type="checkbox"/> No

Date exclusion processed		Number of days	
Start date of exclusion		End date of exclusion	

Description/Reason																													
Give brief overview:																													
<table border="1"> <tr><td>Physical assault against a pupil</td><td></td></tr> <tr><td>Physical assault against an adult</td><td></td></tr> <tr><td>Verbal abuse/threatening behaviour against a pupil</td><td></td></tr> <tr><td>Verbal abuse/threatening behaviour against an adult</td><td></td></tr> <tr><td>Bullying</td><td></td></tr> <tr><td>Racist abuse</td><td></td></tr> <tr><td>Sexual misconduct</td><td></td></tr> <tr><td>Drug/Alcohol related (please state)</td><td></td></tr> <tr><td>Damage</td><td></td></tr> <tr><td>Theft</td><td></td></tr> <tr><td>Persistent disruptive behaviour</td><td></td></tr> <tr><td>Behaviour prejudicial to the good order of the academy</td><td></td></tr> <tr><td>Bringing the academy into disrepute</td><td></td></tr> <tr><td>Other (please state)</td><td></td></tr> </table>	Physical assault against a pupil		Physical assault against an adult		Verbal abuse/threatening behaviour against a pupil		Verbal abuse/threatening behaviour against an adult		Bullying		Racist abuse		Sexual misconduct		Drug/Alcohol related (please state)		Damage		Theft		Persistent disruptive behaviour		Behaviour prejudicial to the good order of the academy		Bringing the academy into disrepute		Other (please state)		<div style="border: 1px solid black; padding: 5px;"> <input type="checkbox"/> Evidence/statements attached <input type="checkbox"/> Evidence/statement from excluded student attached </div>
Physical assault against a pupil																													
Physical assault against an adult																													
Verbal abuse/threatening behaviour against a pupil																													
Verbal abuse/threatening behaviour against an adult																													
Bullying																													
Racist abuse																													
Sexual misconduct																													
Drug/Alcohol related (please state)																													
Damage																													
Theft																													
Persistent disruptive behaviour																													
Behaviour prejudicial to the good order of the academy																													
Bringing the academy into disrepute																													
Other (please state)																													

Authorised by (Name/Sign):	
-----------------------------------	--

Parental contact made by:	
Date	Time
Time student left site	If student is making own way home: parent asked to call back if the student doesn't return home within 30 minutes <input type="checkbox"/>
Parents should be given the following message: You are legally required to ensure that your child is not present in a public place during school hours and you could be given a fixed penalty notice if you fail to do so. This message was given by: <input type="checkbox"/> Telephone <input type="checkbox"/> SMS/Text <input type="checkbox"/> Email	

Details of work set:	
How was the work sent:	<input type="checkbox"/> Given to student/parent in person (Sign _____) <input type="checkbox"/> Recorded delivery <input type="checkbox"/> Post <input type="checkbox"/> Email <input type="checkbox"/> Letter taken by student <input type="checkbox"/> Other _____ <input type="checkbox"/> Parents informed that work should be returned for marking at the reintegration meeting

Individual Academies may, should they wish, use the reverse of this sheet for procedural guides/purposes as appropriate to their administration of exclusions.

APPENDIX 8

TO BE PRINTED ON GREEN PAPER



Exclusion Authorisation Form – C6

Student Name	
Year	
VMG	
Number of days exclusion this year	TOTAL: C6:
Number of days exclusion this term	TOTAL: C6:
Tariff	
SEND/EHCP	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Pending If yes or pending, is emergency/interim review required (where reasonable adjustments may be considered) <input type="checkbox"/> Yes <input type="checkbox"/> No

Date exclusion processed		Number of days	
Start date of exclusion		End date of exclusion	

Description/Reason: PERSISTENT DISRUPTIVE BEHAVIOUR

SELECT:

Refused to enter the Consequences Room	
Late to the Consequences Room	
Went to period 1 instead of going to the Consequences Room	
Walked out of the Consequences Room	
Failed the Consequences Room (give details below)	

Authorised by (Name/Sign): _____

Parental contact made by:		
Date		Time
Time student left site		<i>If student is making own way home:</i> parent asked to call back if the student doesn't return home within 30 minutes <input type="checkbox"/>

Parents should be given the following message:
You are legally required to ensure that your child is not present in a public place during school hours and you could be given a fixed penalty notice if you fail to do so.
 This message was given by: Telephone SMS/Text Email

Details of work set:	
How was the work sent:	<input type="checkbox"/> Given to student/parent in person (Sign _____) <input type="checkbox"/> Recorded delivery <input type="checkbox"/> Post <input type="checkbox"/> Email <input type="checkbox"/> Letter taken by student <input type="checkbox"/> Other _____ <input type="checkbox"/> Parents informed that work should be returned for marking at the reintegration meeting

Individual Academies may, should they wish, use the reverse of this sheet for procedural guides/purposes as appropriate to their administration of exclusions.

APPENDIX 9

Exclusion Reintegration Form



Date: _____

Student Name	
Year	
VMG	
Number of days exclusion this year	
Number of days exclusion this term	
Tariff	
SEND/EHCP	<input type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Pending If yes or pending, is emergency/interim review required (where reasonable adjustments may be considered) <input type="checkbox"/> Yes <input type="checkbox"/> No

Agenda/Discussion Points:

<input type="checkbox"/> The reason for exclusion	
<input type="checkbox"/> Attainment and progress/Steps to Success	(Include copy)
<input type="checkbox"/> Attendance	_____ %
<input type="checkbox"/> Conditions of reintegration/academy expectations	
<input type="checkbox"/> Sanction by the parent to support the academy <input type="checkbox"/> How parents/carers will ensure that this will not happen again	
<input type="checkbox"/> Plan for managing future learning	
<input type="checkbox"/> Referral needed (give details of person/report)	
<input type="checkbox"/> Work returned:	<input type="checkbox"/> Yes Plan for work to be marked:
	<input type="checkbox"/> No. Please state reason given:
	<input type="checkbox"/> Plan for work to be returned:
	<input type="checkbox"/> Parent refused/unable to return work

Signed - staff	
Signed – parent	

Individual Academies may, should they wish, use the reverse of this sheet for procedural guides/purposes as appropriate to their administration of exclusions.

APPENDIX 10



Consequences Room Rules

To be read out at the beginning of each one-hour lesson throughout the day and displayed in each consequences booth.

- You must sit in the booth the member of staff asks you to
- Silence is required at all times
- Communication of any kind with any other student is not allowed
- If you require something, put your hand up and wait to be asked – DO NOT shout out
- Do not leave your seat without permission
- Using or handling a mobile phone/smart watch will result in an immediate C6
- Communicating with another student, in any way, will result in an immediate C6
- Do not graffiti in the booths as this will result in an immediate C6. The booths have been checked this morning and will be checked again before you leave
- Do not do anything which could lead to a C6. This includes tapping, chewing, swinging on your chair, shouting out, sighing, or any other unacceptable or disruptive behaviour
- Do not sit with your head of the desk or go to sleep
- You will be allowed to go to the toilet up to a maximum of 3 times during the day (maximum 5 minutes per visit). You must use the closest toilet and go directly there and back
- If this is your C5 day, you will remain in this room until 3.30pm
- If you have been sent here from matrix or by a member of staff, you will remain here until the end of the lesson
- You may complete the work you have brought with you or ask for a reading book. If you require more work or a reading book, please put your hand up and wait – DO NOT shout out
- If you receive a C6, this means exclusion from the academy and this C5 day must be repeated and will start again from 8.05am when you return
- You will be escorted to get your lunch, but you must stay silent
- Until you complete this day, you will not be allowed back into your lessons
- **It's better for you to stay in the Consequences Room until 3.30pm so you get back in lessons as normal**